Bristol Bay Regional Seafood Development Association Comparative Statements of Financial Position As of June 30, 2017 and 2016

| ASSETS | _ | 6/30/2017 | 6/30/2016 | Variance |
|--|-----|-----------|--------------------|-----------|
| Cash and equivalents: | | | | |
| Unrestricted | \$ | 261,899 | 604,329 | (342,430) |
| Board designated | | 2,466,942 | 2,466,942 | - |
| Total cash and equivalents | _ | 2,728,841 | 3,071,271 | (342,430) |
| Prepaid expenses | | 1,000 | - | 1,000 |
| Total current assets | _ | 2,729,841 | 3,071,271 | (341,430) |
| Total assets | \$_ | 2,729,841 | 3,071,271 | (341,430) |
| LIABILITIES | | | | |
| Accounts payable (including credit cards) | \$ | 21,559 | 23,099 | (1,540) |
| Projects payable | | | | |
| 2017 projects | | 298,556 | - | 298,556 |
| 2016 projects | | 1,707 | 618,696 | (616,988) |
| 2015 projects | | 1,500 | 6,025 | (4,525) |
| 2014 projects | | 47,726 | 71,182 | (23,456) |
| 2013 projects | | - | 7,027 | (7,027) |
| 2012 projects | | | 215,168 | (215,168) |
| Total projects payable | | 349,489 | 918,098 | (568,608) |
| Allowance for conditional projects payable | | (331,950) | (918,097) | 586,147 |
| Accrued payroll | | 17,980 | 12,140 | 5,840 |
| Payroll liabilities | | 525 | 589 | (65) |
| Total Current Liabilities | _ | 57,602 | 35,828 | 21,774 |
| *Current Ratio | | 4.6 | 16.9 | |
| NET ASSETS | | | | |
| Unrestricted: | | | | |
| Undesignated | | 205,296 | 568,500 | (363,204) |
| Board designated | | 2,466,942 | 2,466,942 | (505,204) |
| Total unrestricted net assets | _ | 2,672,238 | 3,035,442 | (363,204) |
| | | , ,— | - , - , | (,) |
| Total liabilities and net assets | \$_ | 2,729,841 | 3,071,271 | (341,430) |

^{*}The current ratio represents an organization's liquidity, which is one indication of an organization's ability to meet its current obligations. A current ratio greater than 1 is indicative of good liquidity.

Bristol Bay Regional Seafood Development Association

Comparative Statements of Activity For the Years to Date, June 30, 2017 and 2016

| | 6/30/2017 | 6/30/2016 | Variance |
|---------------------------------------|-----------|-----------|-----------|
| Income | | | |
| 4100 · Interest Income \$ | 7,766 | 5,328 | 2,438 |
| 4200 · Other Income | - | 2,070 | (2,070) |
| Total Income | 7,766 | 7,398 | 368 |
| Expense | | | |
| 6000 · Payroll Expenses | 105,161 | 81,796 | 23,366 |
| 6100 · Advertising | 5 | 10 | (5) |
| 6105 · Licenses, Permits & Compliance | 372 | 600 | (228) |
| 6150 ⋅ Bank Fees | 144 | 110 | 34 |
| 6425 · Dues & Subscriptions | 1,621 | 1,882 | (261) |
| 6830 · Non-board Travel | 16,280 | 26,366 | (10,087) |
| 6850 · Board Travel | 35,050 | 28,056 | 6,995 |
| 7020 · Computer & Internet | 306 | 1,122 | (816) |
| 7026 · Gifts | - | 2,729 | (2,729) |
| 7030 · Member Relations/Events | 2,903 | 5,236 | (2,334) |
| 7040 · Office Supplies | 1,732 | 325 | 1,407 |
| 7050 · Postage, Shipping & Storage | 1,611 | 3,324 | (1,714) |
| 7060 · Telephone | 666 | 345 | 322 |
| 7075 · Printing | 4,985 | 4,733 | 253 |
| 7076 · Newsletter/Member mailings | 6,751 | 8,776 | (2,026) |
| 7080 · Insurance | 3,755 | 1,341 | 2,414 |
| 7100 · Professional Services | | | |
| 7101 · Accounting Fees | 20,809 | 26,521 | (5,712) |
| 7102 · Communication Services | - | 1,080 | (1,080) |
| 7104 · Legal Fees | 6,857 | 23,075 | (16,218) |
| 7105 · Marketing | 1,048 | - | 1,048 |
| 7106 · Other Professional Services | 6,086 | 6,712 | (626) |
| Total 7100 · Professional Services | 34,800 | 57,388 | (22,589) |
| 7300 · Rent | 6,150 | - | 6,150 |
| 7510 · Utilities | 610 | - | 610 |
| 7825 · Board/Staff Projects | 504,390 | 952,300 | (447,910) |
| Total Expense | 727,292 | 1,176,439 | (449,147) |
| 7800.1 Project allowance adjustment | 263,591 | 558,220 | (294,630) |
| Change in Net Assets \$ | (455,935) | (610,820) | 154,885 |

Total

| | Total | | |
|--|-----------|-----------|----------|
| | 6/30/2017 | Budget | Variance |
| Income | | | |
| 4000 · Assessments \$ | _ | 1,712,844 | 0% |
| 4100 · Interest Income | 7,766 | 1,000 | 777% |
| Total Income | 7,766 | 1,713,844 | 0% |
| 5010 · Funds to Reserve (25%) | - | 428,211 | 0% |
| Expense | | | |
| 6000 · Payroll Expenses | 105,161 | 211,217 | 50% |
| 6100 · Advertising | 5 | 100 | 5% |
| 6105 · Licenses, Permits & Compliance | 372 | 625 | 60% |
| 6150 · Bank Fees | 144 | 175 | 82% |
| 6425 · Dues & Subscriptions | 1,621 | 1,900 | 85% |
| 6830 · Non-board Travel | 16,280 | 40,000 | 41% |
| 6840 · Conference, Convention, Meeting | - | 6,500 | 0% |
| 6850 ⋅ Board Travel | 35,050 | 85,000 | 41% |
| 7020 · Computer & Internet | 306 | 500 | 61% |
| 7030 · Member Relations/Events | 2,903 | 17,000 | 17% |
| 7040 · Office Supplies | 1,732 | 2,100 | 82% |
| 7050 · Postage, Shipping & Storage | 1,611 | 4,000 | 40% |
| 7060 · Telephone | 666 | 1,068 | 62% |
| 7075 · Printing | 4,985 | 10,000 | 50% |
| 7076 · Newsletter/Member mailings | 6,751 | 10,000 | 68% |
| 7080 · Insurance | 3,755 | 4,000 | 94% |
| 7100 · Professional Services: | | | |
| 7101 · Accounting Fees | 20,809 | 37,000 | 56% |
| 7104 · Legal Fees | 6,857 | 28,000 | 24% |
| 7105 · Marketing | 1,048 | - | 100% |
| 7106 · Other Professional Services | 6,086 | 18,000 | 34% |
| Total 7100 · Professional Services | 34,800 | 83,000 | 42% |
| 7300 ⋅ Rent | 6,150 | 12,660 | 49% |
| 7500 · Supplies | - | 2,000 | 0% |
| 7510 · Utilities | 610 | 1,020 | 60% |
| 7825 · Board/Staff Projects | 504,390 | 808,445 | 62% |
| Total Expense | 727,292 | 1,301,310 | 56% |
| 7800.1 Project allowance adjustment | 263,591 | | 100% |
| l Change in Net Assets \$ | (455,935) | (15,677) | 2908% |

| | Organization | | |
|-------------------------------------|--------------|-----------|------------|
| | 6/30/2017 | Budget | Variance % |
| Income | | | |
| 4000 · Assessments | - | 1,712,844 | 0% |
| 4100 · Interest Income | 7,766 | 1,000 | 777% |
| Total Income | 7,766 | 1,713,844 | 0% |
| 5010 · Funds to Reserve (25%) | - | 428,211 | 0% |
| Expense | | | |
| 6000 · Payroll Expenses | 17,257 | 33,555 | 51% |
| 6100 · Advertising | - | 100 | 0% |
| 6425 · Dues & Subscriptions | 696 | 700 | 99% |
| 6830 · Non-board Travel | 7,058 | 10,000 | 71% |
| 6850 ⋅ Board Travel | 31,860 | 80,000 | 40% |
| 7030 · Member Relations/Events | 1,881 | 15,000 | 13% |
| 7040 · Office Supplies | 418 | 1,050 | 40% |
| 7050 · Postage, Shipping & Storage | 462 | - | 100% |
| 7076 · Newsletter/Member mailings | 3,403 | 5,000 | 68% |
| 7100 · Professional Services: | | | |
| 7104 · Legal Fees | 343 | 6,000 | 6% |
| 7106 · Other Professional Services | 3,198 | 3,000 | 107% |
| Total 7100 · Professional Services | 3,541 | 9,000 | 39% |
| 7825 · Board/Staff Projects | 25,000 | 20,000 | 125% |
| Total Expense | 91,575 | 174,405 | 53% |
| 7800.1 Project allowance adjustment | 6,400 | | 100% |
| tal Change in Net Assets | (77,409) | 1,111,228 | -7% |

| | Administration | | |
|--|----------------|-----------|------------|
| | 6/30/2017 | Budget | Variance % |
| Income | | | |
| 4000 · Assessments \$ | - | - | 0% |
| Total Income | - | - | 0% |
| Expense | | | |
| 6000 · Payroll Expenses | 26,462 | 60,193 | 44% |
| 6105 · Licenses, Permits & Compliance | 72 | 125 | 58% |
| 6150 ⋅ Bank Fees | 144 | 175 | 82% |
| 6425 · Dues & Subscriptions | 925 | 1,200 | 77% |
| 6830 · Non-board Travel | 6,674 | 10,000 | 67% |
| 6840 · Conference, Convention, Meeting | - | 1,500 | 0% |
| 7020 · Computer & Internet | 306 | 250 | 122% |
| 7030 · Member Relations/Events | 967 | 2,000 | 48% |
| 7040 · Office Supplies | 1,314 | 1,050 | 125% |
| 7050 · Postage, Shipping & Storage | 852 | 1,000 | 85% |
| 7060 · Telephone | 666 | 1,068 | 62% |
| 7076 · Newsletter/Member mailings | 3,348 | 5,000 | 67% |
| 7080 · Insurance | 3,755 | 4,000 | 94% |
| 7100 · Professional Services: | | | |
| 7101 · Accounting Fees | 20,809 | 37,000 | 56% |
| 7104 · Legal Fees | 925 | 5,000 | 18% |
| 7106 · Other Professional Services | 1,938 | 5,000 | 39% |
| Total 7100 · Professional Services | 23,672 | 47,000 | 50% |
| 7300 · Rent | 6,150 | 12,660 | 49% |
| 7510 · Utilities | 610 | 1,020 | 60% |
| Total Expense | 75,916 | 148,241 | 51% |
| al Change in Net Assets \$ | (75,916) | (148,241) | 51% |

| | Marketing | | | |
|--|--------------|-----------|------------|--|
| | 6/30/2017 | Budget | Variance % | |
| Income | | | | |
| 4000 · Assessments | \$ | <u> </u> | 0% | |
| Total Income | | - | 0% | |
| Expense | | | | |
| 6000 · Payroll Expenses | 30,312 | 58,548 | 52% | |
| 6100 · Advertising | 5 | - | 100% | |
| 6105 · Licenses, Permits & Compliance | 300 | 500 | 60% | |
| 6830 · Non-board Travel | 2,548 | 20,000 | 13% | |
| 6840 · Conference, Convention, Meeting | - | 5,000 | 0% | |
| 6850 · Board Travel | 3,190 | 5,000 | 64% | |
| 7020 · Computer & Internet | - | 250 | 0% | |
| 7030 · Member Relations/Events | 55 | - | 100% | |
| 7050 · Postage, Shipping & Storage | 297 | 3,000 | 10% | |
| 7075 · Printing | 4,985 | 10,000 | 50% | |
| 7100 · Professional Services: | | | | |
| 7104 · Legal Fees | 7,769 | 2,000 | 388% | |
| 7105 · Marketing | 1,048 | - | 100% | |
| 7106 · Other Professional Services | - | 10,000 | 0% | |
| Total 7100 · Professional Services | 8,817 | 12,000 | 73% | |
| 7500 · Supplies | - | 2,000 | 0% | |
| 7825 · Board/Staff Projects | 376,390 | 416,145 | 90% | |
| Total Expense | 426,900 | 532,443 | 80% | |
| 7800.1 Project allowance adjustment | 200,956 | | 100% | |
| Change in Net Assets | \$ (225,944) | (532,443) | 42% | |

| | | Quality | | | |
|-------------------------------------|-----|-----------|-----------|------------|--|
| | _ | 6/30/2017 | Budget | Variance % | |
| Income | | | | | |
| 4000 · Assessments | \$ | - | - | 0% | |
| Total Income | _ | - | - | 0% | |
| Expense | | | | | |
| 6000 · Payroll Expenses | | 22,563 | 42,143 | 54% | |
| 7100 · Professional Services: | | | | | |
| 7104 · Legal Fees | | - | 5,000 | 0% | |
| 7106 · Other Professional Services | | 950 | - | 100% | |
| Total 7100 · Professional Services | | 950 | 5,000 | 19% | |
| 7825 · Board/Staff Projects | | 90,000 | 272,300 | 33% | |
| 7900 · Uncategorized | | - | | 0% | |
| Total Expense | | 113,513 | 319,443 | 36% | |
| 7800.1 Project allowance adjustment | _ | 43,235 | | 100% | |
| Γotal Change in Net Assets | \$_ | (70,278) | (319,443) | 22% | |

| | | Sustainability | | |
|-------------------------------------|----|----------------|-----------|------------|
| | (| 5/30/2017 | Budget | Variance % |
| Income | | | | |
| 4000 · Assessments | \$ | - | - | 0% |
| Total Income | | | | |
| Expense | | | | |
| 6000 · Payroll Expenses | | 8,567 | 16,778 | 51% |
| 7100 · Professional Services: | | | | |
| 7104 · Legal Fees | | (2,180) | 10,000 | -22% |
| Total 7100 · Professional Services | | (2,180) | 10,000 | -22% |
| 7825 · Board/Staff Projects | | 13,000 | 100,000 | 13% |
| Total Expense | | 19,387 | 126,778 | 15% |
| 7800.1 Project allowance adjustment | | 13,000 | | 100% |
| Total Change in Net Assets | \$ | (6,387) | (126,778) | 5% |

Bristol Bay Regional Seafood Development Association Projects Payable Vendor Summary All Active Projects June 30, 2017

| | Date | Amount | Balance |
|---------------------------------|-------------|-------------|-------------|
| | | | |
| BBSRI - Salmon Assessment | 0.5/20/2015 | 12.000.00 | - |
| T . I DDGDI . G I | 06/30/2017 | 13,000.00 | 13,000.00 |
| Total BBSRI - Salmon Assessment | | 13,000.00 | 13,000.00 |
| BBSRI - Pt Moller | | | 20,000.00 |
| DESIGN TO NOTICE | 01/18/2017 | (20,000.00) | - |
| Total BBSRI - Pt Moller | _ | (20,000.00) | - |
| a a | | | 4 = 0 0 0 0 |
| C.K. Consulting | | _ | 1,500.00 |
| Total C.K. Consulting | | | 1,500.00 |
| Digital Observers, Inc | | | 4,262.00 |
| | 01/18/2017 | (4,262.00) | - |
| Total Digital Observers, Inc | _ | (4,262.00) | - |
| WDL C | | | 10 000 00 |
| KDLG | 01/18/2017 | (10,000.00) | 10,000.00 |
| | 01/27/2017 | 25,000.00 | 25,000.00 |
| | 03/01/2017 | (12,500.00) | 12,500.00 |
| | 06/28/2017 | (6,100.00) | 6,400.00 |
| Total KDLG | _ | (3,600.00) | 6,400.00 |
| | | , | |
| McDowell Group, Inc. | | | - |
| | 02/27/2017 | 56,145.00 | 56,145.00 |
| T. 111 D. 11 G. 1 | 03/01/2017 | (20,000.00) | 36,145.00 |
| Total McDowell Group, Inc. | | 36,145.00 | 36,145.00 |
| MRJ and Associates | | | _ |
| | 01/30/2017 | 38,500.00 | 38,500.00 |
| | 04/06/2017 | (3,500.00) | 35,000.00 |
| | 04/12/2017 | (3,500.00) | 31,500.00 |
| | 05/10/2017 | (3,500.00) | 28,000.00 |
| | 06/15/2017 | (3,500.00) | 24,500.00 |
| Total MRJ and Associates | | 24,500.00 | 24,500.00 |
| Nielsen Perishables Group | | | 6,833.36 |
| | 02/07/2017 | (1,709.34) | 5,124.02 |
| | 02/07/2017 | (1,708.34) | 3,415.68 |
| | 03/08/2017 | (1,708.24) | 1,707.44 |
| Total Nielsen Perishables Group | _ | (5,125.92) | 1,707.44 |
| Northern Economics | | | 12,300.00 |
| 102 men zeonomies | 04/20/2017 | (12,300.00) | - |
| Total Northern Economics | | (12,300.00) | - |
| | | (, | |

Bristol Bay Regional Seafood Development Association Projects Payable Vendor Summary All Active Projects June 30, 2017

| | Date | Amount | Balance |
|---|------------|-------------|------------|
| Ocean Beauty Seafoods | | | _ |
| Securi Beauty Searous | 02/15/2017 | 20,000.00 | 20,000.00 |
| | 03/01/2017 | (10,000.00) | 10,000.00 |
| Total Ocean Beauty Seafoods | _ | 10,000.00 | 10,000.00 |
| ResilienSea Group | | | 4,166.64 |
| • | 02/01/2017 | (4,166.67) | (0.03) |
| | 02/01/2017 | 0.03 | - |
| Total ResilienSea Group | | (4,166.64) | - |
| Rising Tide Communications | | | 38,395.95 |
| e e e e e e e e e e e e e e e e e e e | 01/01/2017 | 315,000.00 | 353,395.95 |
| | 01/02/2017 | 6,745.05 | 360,141.00 |
| | 01/11/2017 | (1,476.00) | 358,665.00 |
| | 01/11/2017 | (6,875.00) | 351,790.00 |
| | 01/11/2017 | (2,595.00) | 349,195.00 |
| | 02/14/2017 | 50,000.00 | 399,195.00 |
| | 02/15/2017 | - | 399,195.00 |
| | 02/15/2017 | (16,500.00) | 382,695.00 |
| | 02/15/2017 | (666.14) | 382,028.86 |
| | 02/15/2017 | (6,490.00) | 375,538.86 |
| | 03/08/2017 | (10,538.86) | 365,000.00 |
| | 03/08/2017 | (281.14) | 364,718.86 |
| | 03/14/2017 | (2,505.71) | 362,213.15 |
| | 03/14/2017 | (17,200.00) | 345,013.15 |
| | 03/14/2017 | (4,055.00) | 340,958.15 |
| | 04/20/2017 | (20,542.50) | 320,415.65 |
| | 04/20/2017 | (3,548.35) | 316,867.30 |
| | 04/20/2017 | (6,375.82) | 310,491.48 |
| | 04/20/2017 | (6,520.00) | 303,971.48 |
| | 05/18/2017 | (5,240.87) | 298,730.61 |
| | 05/18/2017 | (10,433.75) | 288,296.86 |
| | 05/18/2017 | (7,945.00) | 280,351.86 |
| | 06/05/2017 | (40,000.00) | 240,351.86 |
| | 06/21/2017 | (7,571.25) | 232,780.61 |
| | 06/21/2017 | - | 232,780.61 |
| | 06/21/2017 | (22,169.93) | 210,610.68 |
| | 06/21/2017 | (3,300.00) | 207,310.68 |
| | 06/21/2017 | (8,800.00) | 198,510.68 |
| Total Rising Tide Communications | _ | 160,114.73 | 198,510.68 |

Bristol Bay Regional Seafood Development Association Projects Payable Vendor Summary All Active Projects June 30, 2017

| <u> Date</u> | Amount | Balance |
|--------------|-------------|---|
| | | - |
| 02/22/2017 | 20,000.00 | 20,000.00 |
| 03/01/2017 | (10,000.00) | 10,000.00 |
| | 10,000.00 | 10,000.00 |
| | | 47,726.00 |
| | _ | 47,726.00 |
| _ | 204,305.17 | 349,489.12 |
| | 02/22/2017 | 02/22/2017 20,000.00 03/01/2017 (10,000.00) 10,000.00 |