#### Bristol Bay Regional Seafood Development Association Comparative Statements of Financial Position As of March 31, 2018 and 2017

ASSETS	_	3/31/2018	3/31/2017	Variance
Cash and equivalents:				
Unrestricted	\$	960,546	486,027	474,519
Board designated		2,304,253	2,469,988	(165,735)
Total cash and equivalents		3,264,799	2,956,015	308,784
Prepaid expenses		1,000	3,441	(2,441)
Total current assets	_	3,265,799	2,959,456	306,343
Total assets	\$_	3,265,799	2,959,456	306,343
LIABILITIES				
Accounts payable (including credit cards)	\$	16,970	6,823	10,147
Projects payable				
2018 projects		500,166	-	500,166
2017 projects		4,069	441,228	(437,159)
2016 projects		-	20,882	(20,882)
2015 projects		1,500	1,500	-
2014 projects		<u>-</u>	47,726	(47,726)
Total projects payable		505,735	511,337	(5,602)
Allowance for conditional projects payable		(429,117)	(493,642)	64,525
Accrued payroll		20,737	18,986	1,752
Payroll liabilities		841	965	(124)
Total Current Liabilities	_	115,166	44,469	70,698
*Current Ratio		8.3	11.0	
NET ASSETS				
Unrestricted:				
Undesignated		846,379	444,999	401,380
Board designated		2,304,253	2,469,988	(165,735)
Total unrestricted net assets	_	3,150,633	2,914,987	235,645
Total liabilities and net assets	\$_	3,265,799	2,959,456	306,343

<sup>\*</sup>The current ratio represents an organization's liquidity, which is one indication of an organization's ability to meet its current obligations. A current ratio greater than 1 is indicative of good liquidity.

# Bristol Bay Regional Seafood Development Association Comparative Statements of Activity For the Years to Date, March 31, 2018 and 2017

	_	3/31/2018	3/31/2017	Variance
Income				
4100 · Interest Income	\$	10,004	3,544	6,460
4300 · Sales Income	Ψ	21,513	-	21,513
Total Income	_	31,516	3,544	27,972
Transfer from Board Reserve		300,000	-	300,000
Expense				
6000 · Payroll Expenses		72,222	50,581	21,641
6105 · Licenses, Permits & Compliance		-	175	(175)
6150 · Bank Fees		77	73	4
6425 · Dues & Subscriptions		3,903	1,516	2,387
6830 · Non-board Travel		5,330	6,621	(1,291)
6840 · Conference, Convention, Meeting		400	-	400
6850 · Board Travel		30,688	29,633	1,055
7020 · Computer & Internet		607	261	346
7030 · Member Relations/Events		-	2,274	(2,274)
7040 · Office Supplies		1,699	1,226	473
7050 · Postage, Shipping & Storage		3,579	1,433	2,146
7060 · Telephone		323	305	18
7075 · Printing		7,925	-	7,925
7076 · Newsletter/Member mailings		6,560	940	5,620
7080 · Insurance		1,364	1,341	23
7100 · Professional Services:				
7101 · Accounting Fees		11,233	4,451	6,782
7104 · Legal Fees		6,274	1,941	4,333
7105 · Marketing		-	1,048	(1,048)
7106 · Other Professional Services		16,706	3,398	13,308
Total 7100 · Professional Services		34,213	10,838	23,375
7300 · Rent		3,000	3,150	(150)
7510 · Utilities		-	255	(255)
7825 · Board/Staff Projects		886,709	531,390	355,319
Total Expense	_	1,058,599	642,012	416,587
7800.1 Project allowance adjustment	_	411,378	425,282	(13,904)
Total Change in Net Assets	\$_	(315,705)	(213,186)	(102,519)

	ſ	Total		
		3/31/2018	Budget	Variance
Income				
4000 · Assessments	\$	<del>-</del>	2,211,945	0%
4100 · Interest Income		10,004	8,000	125%
4300 ⋅ Sales Income		21,513		100%
Total Income		31,516	2,219,945	1%
Transfer from Board Reserve		300,000	-	100%
Funds to Reserve (25%)		-	552,986	0%
Expense				
6000 · Payroll Expenses		72,222	242,101	30%
6100 · Advertising		-	3,100	0%
6105 · Licenses, Permits & Compliance		-	375	0%
6150 Bank Fees		77	175	44%
6425 · Dues & Subscriptions		3,903	6,800	57%
6830 · Non-board Travel		5,330	46,000	12%
6840 · Conference, Convention, Meeting		400	5,000	8%
6850 · Board Travel		30,688	90,000	34%
7020 · Computer & Internet		607	1,800	34%
7026 · Gifts		-	8,250	0%
7030 · Member Relations/Events		-	9,000	0%
7040 · Office Supplies		1,699	2,100	81%
7050 · Postage, Shipping & Storage		3,579	6,000	60%
7060 · Telephone		323	1,600	20%
7075 · Printing		7,925	30,000	26%
7076 · Newsletter/Member mailings		6,560	10,000	66%
7080 · Insurance		1,364	4,500	30%
7100 · Professional Services:		7	7	
7101 · Accounting Fees		11,233	37,000	30%
7104 · Legal Fees		6,274	22,500	28%
7106 · Other Professional Services		16,706	28,500	59%
Total 7100 · Professional Services	•	34,213	88,000	39%
7300 · Rent		3,000	12,000	25%
7825 · Board/Staff Projects		886,709	1,310,500	68%
Total Expense	•	1,058,599	1,877,301	56%
7800.1 Project allowance adjustment	_	411,378		100%
Change in Net Assets	\$	(315,705)	(210,342)	150%

Total

	Organization		
	3/31/2018	Budget	Variance %
Transma			
Income		2 211 045	00/
4000 · Assessments \$	10.004	2,211,945	0%
4100 · Interest Income	10,004	8,000	125%
Total Income	10,004	2,219,945	0%
Funds to Reserve (25%)		552,986	0%
Expense			
6000 · Payroll Expenses	9,540	37,397	26%
6100 · Advertising	-	100	0%
6425 · Dues & Subscriptions	2,988	5,300	56%
6830 · Non-board Travel	2,660	10,000	27%
6840 · Conference, Convention, Meetin	400	1,000	40%
6850 · Board Travel	26,404	85,000	31%
7020 · Computer & Internet	216	275	79%
7026 · Gifts	-	3,750	0%
7030 · Member Relations/Events	-	8,500	0%
7040 · Office Supplies	36	1,050	3%
7050 · Postage, Shipping & Storage	1,658	1,000	166%
7076 · Newsletter/Member mailings	3,280	5,000	66%
7100 · Professional Services:			
7104 · Legal Fees	3,940	3,000	131%
7106 · Other Professional Services	8,303	3,500	237%
Total 7100 · Professional Services	12,243	6,500	188%
7825 · Board/Staff Projects	40,000	40,000	100%
Total Expense	99,426	204,872	49%
7800.1 Project allowance adjustment	20,000		100%
otal Change in Net Assets \$	(69,422)	1,462,087	-5%

	Administration		
	3/31/2018	Budget	Variance %
Income			
$4000 \cdot Assessments$ \$	<u>-</u> _		0%
Total Income	-	-	0%
Expense			
6000 · Payroll Expenses	26,676	65,625	41%
6105 · Licenses, Permits & Compliance	-	125	0%
6150 ⋅ Bank Fees	77	175	44%
6425 · Dues & Subscriptions	915	1,500	61%
6830 · Non-board Travel	2,670	10,000	27%
6840 · Conference, Convention, Meeting	-	1,500	0%
7020 · Computer & Internet	371	1,250	30%
7040 · Office Supplies	1,663	1,050	158%
7050 · Postage, Shipping & Storage	1,645	1,000	164%
7060 · Telephone	323	1,600	20%
7076 · Newsletter/Member mailings	3,280	5,000	66%
7080 · Insurance	1,364	4,500	30%
7100 · Professional Services:			
7101 · Accounting Fees	11,233	37,000	30%
7104 · Legal Fees	887	2,500	35%
7106 · Other Professional Services	8,403	5,000	168%
Total 7100 · Professional Services	20,523	44,500	46%
7300 · Rent	3,000	12,000	25%
Total Expense	62,506	149,825	42%
1 Change in Net Assets \$	(62,506)	(149,825)	42%

	Marketing		
	3/31/2018	Budget	Variance %
Income			
4000 · Assessments	\$ -	-	0%
Total Income	-	-	0%
Expense			
6000 · Payroll Expenses	17,561	68,768	26%
6105 · Licenses, Permits & Compliance	-	250	0%
6830 · Non-board Travel	-	26,000	0%
6840 · Conference, Convention, Meeting	-	2,500	0%
6850 · Board Travel	4,284	5,000	86%
7020 · Computer & Internet	20	275	7%
7026 · Gifts	-	4,500	0%
7030 · Member Relations/Events	-	500	0%
7050 · Postage, Shipping & Storage	162	2,000	8%
7075 · Printing	-	20,000	0%
7100 · Professional Services:			
7104 · Legal Fees	1,408	2,000	70%
7106 · Other Professional Services	-	20,000	0%
Total 7100 · Professional Services	1,408	22,000	6%
7825 · Board/Staff Projects	414,000	572,000	72%
Total Expense	437,435	723,793	60%
7800.1 Project allowance adjustment	281,031		100%
Change in Net Assets	\$(156,404)	(723,793)	22%

		Quality		
	-	3/31/2018	Budget	Variance %
Income				
4000 · Assessments	\$	-	-	0%
Total Income	-	-	-	0%
Expense				
6000 · Payroll Expenses		10,470	51,613	20%
6100 · Advertising		-	3,000	0%
7050 · Postage, Shipping & Storage		43	2,000	2%
7075 · Printing		7,925	10,000	79%
7100 · Professional Services:				
7104 · Legal Fees		40	5,000	1%
Total 7100 · Professional Services	•	40	5,000	1%
7825 · Board/Staff Projects		170,584	532,500	32%
Total Expense	•	189,062	604,113	31%
7800.1 Project allowance adjustment	-	83,697		100%
Total Change in Net Assets	\$	(105,364)	(604,113)	17%

		Sustainability		
	3/	31/2018	Budget	Variance %
Income				
4000 · Assessments	\$	-	-	0%
Total Income			-	0%
Expense				
6000 · Payroll Expenses		4,787	18,698	26%
7100 · Professional Services:				
7104 · Legal Fees		-	10,000	0%
Total 7100 · Professional Services			10,000	0%
7825 · Board/Staff Projects		47,000	166,000	28%
7900 · Uncategorized			_	0%
Total Expense		51,787	194,698	27%
7800.1 Project allowance adjustment		23,500	<u>-</u>	100%
Total Change in Net Assets	\$	(28,287)	(194,698)	15%

		RSW Discount		
	_	3/31/2018	Budget	Variance %
Income				
4300 ⋅ Sales Income	\$	21,513	-	100%
Total Income	<del>-</del>	21,513	-	100%
Transfer from Board Reserve	_	300,000		100%
Expense				
6000 · Payroll Expenses		3,188	-	100%
7050 · Postage, Shipping & Storage		71	-	100%
7825 · Board/Staff Projects		215,125	-	100%
7900 · Uncategorized	_	-	_	0%
Total Expense		218,383	-	100%
7800.1 Project allowance adjustment	_	3,150		100%
Γotal Change in Net Assets	\$_	106,279		100%

#### Bristol Bay Regional Seafood Development Association Projects Payable Vendor Summary All Active Projects March 31, 2018

	Date	Amount	Balance
C.K. Consulting			1,500.00
Total C.K. Consulting		_	1,500.00
			,
Camai Community Health Center			-
	02/01/2018	5,000.00	5,000.00
	02/14/2018	(2,500.00)	2,500.00
Total Camai Community Health Center	r	2,500.00	2,500.00
Coastwise Press, LLC			-
	01/29/2018	10,000.00	10,000.00
	01/30/2018	(10,000.00)	
Total Coastwise Press, LLC	_	-	-
Icicle Seafoods			
icicie Seafoods	03/14/2018	15,080.00	15,080.00
	03/14/2018	21,810.00	36,890.00
	03/14/2018	21,194.00	58,084.00
	03/21/2018	(6,032.00)	52,052.00
	03/21/2018	(8,724.00)	43,328.00
	03/21/2018	(8,478.00)	34,850.00
Total Icicle Seafoods	_	34,850.00	34,850.00
KDLG			12,500.00
	01/03/2018	(12,500.00)	-
	03/09/2018	35,000.00	35,000.00
	03/14/2018	(17,500.00)	17,500.00
Total KDLG	_	5,000.00	17,500.00
Lunds & Byerlys			6,940.00
Dallas & Dyellys	02/28/2018	(3,975.00)	2,965.00
Total Lunds & Byerlys	_	(3,975.00)	2,965.00
Marine Refrigeration Solutions	01/01/2019	25 000 00	25 000 00
	01/01/2018 01/03/2018	25,000.00 (10,000.00)	25,000.00 15,000.00
Total Marine Refrigeration Solutions	01/03/2016	15,000.00	15,000.00
Total Marine Renigeration Solutions		12,000.00	15,000.00
MRJ and Associates			3,500.00
	01/01/2018	54,000.00	57,500.00
	01/03/2018	(3,500.00)	54,000.00
	02/07/2018	(4,500.00)	49,500.00
	03/07/2018	(4,500.00)	45,000.00
Total MRJ and Associates		41,500.00	45,000.00

### Bristol Bay Regional Seafood Development Association Projects Payable Vendor Summary All Active Projects March 31, 2018

	Date	Amount	Balance
<b>Northern Economics</b>			10,870.00
	01/10/2018	(1,571.25)	9,298.75
	02/28/2018	(2,052.00)	7,246.75
	03/14/2018	(6,143.00)	1,103.75
Total Northern Economics	_	(9,766.25)	1,103.75
Ocean Beauty Seafoods			-
	03/12/2018	20,000.00	20,000.00

### Bristol Bay Regional Seafood Development Association Projects Payable Vendor Summary All Active Projects March 31, 2018

	Date	Amount	Balance
	03/14/2018	(10,000.00)	10,000.00
Total Ocean Beauty Seafoods	_	10,000.00	10,000.00
Pacific West Refrigeration			_
- wo	01/17/2018	211,625.00	211,625.00
	01/29/2018	(106,000.00)	105,625.00
	02/20/2018	(105,625.00)	-
Total Pacific West Refrigeration		-	-
Rising Tide Communications			11,513.19
g	01/01/2018	360,000.00	371,513.19
	01/02/2018	54,500.00	426,013.19
	01/10/2018	(1,368.19)	424,645.00
	01/10/2018	(10,145.00)	414,500.00
	01/10/2018	(6,236.18)	408,263.82
	01/16/2018	(10,000.00)	398,263.82
	02/14/2018	(5,838.75)	392,425.07
	02/14/2018	(716.77)	391,708.30
	02/14/2018	(22,296.75)	369,411.55
	02/16/2018	(502.50)	368,909.05
	02/21/2018	(7,000.00)	361,909.05
	03/07/2018	(13,658.75)	348,250.30
	03/07/2018	(3,666.25)	344,584.05
	03/14/2018	(5,917.71)	338,666.34
Total Rising Tide Communications		327,153.15	338,666.34
Seattle Marine			-
	02/08/2018	3,500.00	3,500.00
	03/28/2018	(350.00)	3,150.00
Total Seattle Marine	_	3,150.00	3,150.00
Trident Seafoods			-
	01/25/2018	20,000.00	20,000.00
	01/30/2018	(10,000.00)	10,000.00
Total Trident Seafoods		10,000.00	10,000.00
Wink Research & Consulting			-
	01/26/2018	47,000.00	47,000.00
	01/30/2018	(23,500.00)	23,500.00
Total Wink Research & Consulting		23,500.00	23,500.00
	_	458,911.90	505,735.09